The following guidelines provide examples of the kinds of activities that might be used to demonstrate academic achievement for the purposes of the Annual Performance and Development (APD) process, continuing appointment and promotion. They are intended only as a guide and do not include every type of contribution and achievement possible. Staff should build profiles that best highlight their achievements within the context of their disciplines, academic level and academic category. Staff's Individual Activity Profile (IAP) also provide evidence of academic achievement. Further information on the use, interpretation and updating of your IAP can be found on the <u>website</u>.

These guidelines should be read in conjunction with the <u>Criteria for Academic Performance Policy</u> which sets out the Domains and standards against which the performance of academic staff is assessed. The <u>Academic Annual Performance and Development Procedure</u> provides detail for the determination of Domain and overall ratings.

Teaching	Research	Supervision & Researcher Development	Citizenship & Service
 Teaching profile: Designs, undertakes, co- ordinates, and/or administers teaching activities, as required Teaches across modes, levels, and sites, including technical and clinical settings, where appropriate Enhances the student experience through providing informal learning opportunities and support 	Quality research outputs (relative to discipline and academic category norms):Undertakes original and high impact research evidenced by:• Research books• Edited books• Edited books• Book chapters• Journal articles• Conference proceedings• Research-informed clinical and educational case studies, protocols, and guidelines that inform key practices• Non-traditional research outputs (NTROs) including consultative and industry reports• Creation and development of intellectual property and new	 Supervision outcomes (where supervisees may include students and staff undertaking research): Achieves timely progression of HDR students through annual review process/milestones Achieves timely completion of HDR students with minimal late-stage withdrawal from program Contributes to the supervision and training of research students and/or advanced clinical trainees in a clinical setting, advancing progress towards a specialist qualification Contributes to supervisee's achievement through industry engagement, research 	 Citizenship: Sets, maintains, and role models high standards of behaviour, in accordance with UQ's values Achieves and inspires others to achieve excellence Upholds the highest levels of integrity, honesty, and ethical behaviour and decision-making Maintains accountability Thinks creatively and delivers 'outside the box' solutions Actively supports diversity and inclusion objectives

 technologies Field research data / acquisition of data 	 training, publishing, conference presentations and/or grant success Facilitates EMCR and HDR student career progression through structured performance and development discussions
	Achieves timely completion of research component of degree by coursework students
	Contributes to achievement of supervisees through publishing, conference presentations and grant success
	Supervises and brings to completion students (other than HDR students) that have a research component to their program of study
	Develops highly trained cohorts of researchers working at best-practice for infrastructure and capabilities, including practical and theoretical applications

Curriculum and assessment design:

- Draws on contemporary disciplinary knowledge and practice to inform curriculum planning
- Engages students in curriculum and assessment co-design
- Designs curricula that effectively scaffolds student learning in relation to relevant Program Learning Outcomes
- Embeds Indigenous knowledges in curricula
- Designs effective learning materials and module, course, and program structures
- Integrates aspects of workforce readiness and employability into curricula
- Creates assessment tasks that are rigorous, engaging, and authentic
- Designs assessment tasks that ensure academic integrity
- Embeds work integrated learning in curricula where appropriate
- Supports the development of curricula that are inclusive of Aboriginal and Torres Strait Islander knowledges and perspectives
- Engages in reflection informed by empirical evidence of student learning
- Reviews course materials using

Funding and other external support (relative to the discipline and academic category norms):

- Research grants
- Contract research
- In-kind research support from external organisations, including: access to physical infrastructure, Indigenousowned resources, land, and knowledges; specialist human/policy resources; and other logistical assistance
- Collaborates externally in disciplines where funding is not required for a successful research program
- Submission of successful applications for teaching grants
- Leads and contributes to infrastructure development through state/national/international
 - schemes and initiatives

Responsible conduct of research:

- Ensures that all supervisees are provided with appropriate training in relation to research integrity and ethics policies
- Guides completion of ethics applications by EMCRs and student supervisees
- Promotes a safe workplace and mandates the completion of UQ HSW training modules, risk assessments, and work off campus plans where appropriate
- Instils an understanding of the responsible conduct of research: the importance of rigor, in the development, collection, and reporting of research data and findings Ensures a fair and transparent approach to authorship
- Promotes cultural awareness and recognition and the intersection of Indigenous knowledges with research
- Establishes SOPs for new technologies to ensure best-inclass conduct of research
- Builds systems management processes to ensure regulatory compliance of research programs within platform capabilities

Internal service:

- Chairs or participates in internal committee/board/panel work at the org unit, Faculty, or University level
- Drafts and implements, where relevant, guidelines, procedures, and policies at the org unit, Faculty, or University level
- Participates actively in strategic projects, including those that operate across org units, Faculties, and the wider University
- Undertakes actively and constructively, the allocated service roles within org units, Faculties, and UQ
- Engages with implementation of UQ's RAP

 the Digital Teaching Standards Develops and updates assessment strategies and materials that reflect changes in contemporary clinical/practice and technology advancements (inclusive of AI) Co-creates a Program Statement reflecting UQ's Graduate Statement Develops and updates teaching materials that reflect changes in contemporary clinical/practice and technological advancements 			
 Pedagogies: Selects pedagogies appropriate for learning context and outcomes Adapts evidence-based learning modalities and technologies to motivate students' participation Respects individual learners and diverse learning cohorts Meets the learning needs of students and makes reasonable adjustments if required Clearly explains/scaffolds assessment tasks, processes, and expectations Provides constructive and timely feedback to students Communicates effectively and appropriately with students Ensures learning contexts comply with the University Code of Conduct and other relevant 	 category norms): Achieves transfer of knowledge to end- users outside of academia Achieves impact through policy development and implementation for government, Indigenous, health, or other external organisations Achieves impact through changes in practice (including clinical practice) in an external 	 Capability and skill development: Supports HDR candidate and EMCR development plans through Career Development Framework and Researcher Development opportunities, respectively Supports the development of supervisees by building specific research skills, technical capabilities, clinical expertise, manuscript and grant writing capabilities, and mastery of a topic or practice Supports the development of communication and presentation skills related to public/end-user engagement and research impact Supports the development of teaching skills and capabilities Supports the development of supervisory capabilities 	 External service: Chairs and actively contributes to expertise-related committees or relevant bodies in the profession, industry, and community, such as: judging prizes, industry/professional associations, roundtables, cross-institutional mentoring Organises conferences/workshops Acts as an external examiner/assessor/reviewer Professionally develops industry or academic colleagues beyond the University Holds membership of external boards (not journals) drawing on UQ expertise Contributes to external events outside disciplinary/academic expertise Provision of clinical services to patients as part of a UQ role

 policies and procedures Designs, implements and/or evaluates learning spaces that are safe and inclusive Actively promotes and implements new, novel, or non- traditional teaching practices to cultivate innovative and sustainable curricula 	 Achieves impact through changes in teaching practice Achieves impact through case reports in consultation and/or collaboration with industry Achieves impact through implementation of methodology as industry standard 	 Supports the development of technical skills and knowledge related to platform capabilities, through workshops, individual training programs and professional development modules Builds and exemplifies best practices within platform capability framework 	
 Engagement: Builds and maintains internal collaborations within teaching teams, and across the unit and UQ to promote enhanced student learning outcomes and staff professional learning Provides co-curricula and informal learning opportunities and advice to student cohorts Recognises and responds to the relevant professional practice landscapes Works collaboratively with industry and clinical supervisors Co-designs and co-creates a case study for dissemination to professional peers Contributes to UQ's quality assurance processes and, where relevant, maintains standards set by professional bodies Builds and maintains links with industry partners, employers, Indigenous leaders and community to benefit students 	 organisations to develop research opportunities Demonstrates engagement with Indigenous communities 	 Engagement: Encourages/facilitates supervisee involvement in discipline-based societies and relevant professional associations Encourages/facilitates supervisee participation in industry and capability focused mentoring programs Supports placement/internship opportunities Enriches the student experience through activities in their Program or Course associated with external engagement Develops supervisee knowledge exchange capabilities through discussions with external stakeholders Supports career development opportunities by providing structured advice on strategies for industry (end-user) engagement Facilitates external training 	 Engagement: Teaches or guides research in a staff development program (e.g., teacher CPD) and/or contributes to external development programs (e.g. courses run by UQID) Expertly drives media/public engagement – blogs, Conversation piece, media, radio, TV, public seminars on current teaching and research initiatives Serves the goals of the UQ Reconciliation Action Plan; supports positive communication and collaboration with Indigenous communities Represents UQ at events promoting recruitment and/or initiatives involving partners, including outreach to secondary schools Engages with community, future students and alumni Forges new opportunities for collaboration and partnerships Works with partners to develop initiatives that benefit both UQ and

 Holds external roles with industry, government, disciplinary, or professional bodies Advises inter/national peak bodies on "best practice higher education teaching principles" for their discipline 	 NGOs, governments and industries Participates in external academic collaborations resulting in quality research outputs and/or changes in practice Provides expertise and knowledge to end-users for field-specific interpretation of research data Identifies and builds teams around novel and emerging capabilities and technologies 	programs in platform capability or technology focused areas for researchers/supervisees	 the partner Engages with professional bodies relevant to clinical disciplines Contribute to and promote open- source data avenues Engage with discipline specific professional bodies and leads national/international initiatives in best practce
 Leadership: Undertakes professional learning activities that ensure ongoing enhancement Enhances subject matter knowledge and skills appropriate to the discipline/profession Publishes text books and guidelines Models professional practices and disseminates to impact practices of others Engages in/leads mentoring and peer observation practices Contributes to tutor training and coordination Contributes to professional accreditation of programs Holds roles such as Program Convenor, First Year Coordinator, or Discipline Lead contributing to the management of programs, 	 Leadership (relative to the discipline and academic category norms): Discipline/professional service as reviewer, editorial board member, or editor Committee membership for external funding agencies or other influential bodies Large cross-disciplinary bid development Development of research opportunities for Indigenous-led research Organises external discipline-based activities Builds and manages research team Attracts external fellowship applications to UQ Clinical Fellowship from 	 Leadership: Undertakes relevant training and development opportunities to enhance personal effectiveness as a supervisor/leader Develops/implements an initiative to improve the experience of cohorts of supervisees Contributes to professional development of supervision capabilities within the University and/or clinical settings and across national and international societies, professional associations, and peak bodies Leads programs to showcase and exemplify UQ and national platform capabilities 	 Leadership: Adheres to and promote good Health, Safety and Wellness practices and demonstrates commitment to health, safety and wellness of colleagues, students, and self through actions. Creates and/or contextualises a shared vision Sets and achieves high performance standards for self and others (where relevant) Demonstrates the highest standards of safety Prioritises and invests time in supervisory/staff development activities Creates and supports opportunities to further develop self and others, including undertaking further qualifications and other professional recognition

plans, course teams, and/or student cohorts	professional body associated with specialist registration	 Identifies, recognises, and values exceptional people/teams
 Facilitates Tutors@UQ training in the school/faculty 	 Leads initiatives to implement improvements to productivity 	Leads with courage and conviction
 the school/faculty Engages in educational innovation and reform and disseminates to 	and performance in platform capabilities	 Seeks feedback and modifies approach to enhance leadership effectiveness
 impact practice and policy Creates procedures for supporting e.g., cohorts of staff new to teaching, ethical use of AI, mapping Program Learning 	 Leads processes for procurement of new infrastructure and manages installation and training programs for new technologies 	 Contributes to an organisational culture that is supportive and safe, and values open and transparent communication
Outcomes Participates in and/or contributes		 Becomes a UQ Ally/Mental Health Champion/UQ First Responder etc.
to the HEA program and other recognition activities such as teaching awards		 Engaged dissemination of innovative practice through leadership of workshops, symposia,
 Disseminates innovative practice through leadership of workshops and/or symposia 		 conferences, etc. Creates/leads/actively participates in relevant Communities of Practice
 Undertakes/leads quality assurance activities (beyond that which relates to their own teaching) to enhance student engagement across learning materials 		
 Submits/manages school/faculty T&L grants 		
 Submits/manages student-staff partnerships 		